DAY 1 9.28 (wed)

9:30-9:45

Special Contents★

Opening Movie Rakuten Optimism 2022 Welcome and Introduction

9:45-10:10

Green

How Corporations Can Take the Lead in Combatting Climate Change



Takejiro Sueyoshi

Special Advisor to UNEP Finance Initiative in the Asia Pacific region; Vice-Chair of Executive Board, Renewable Energy Institute; Chairperson of WWF Japan;

Representative of the Japan Climate Initiative (JCI)

10:15-10:45

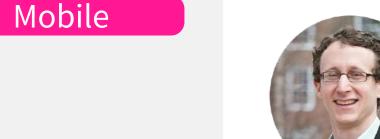
Rakuten Optimism 2022 Main Keynote



Mickey Mikitani Chairman and CEO, Rakuten Group

10:45-11:15

How Will Web3 Change Business and Society?



Scott Kominers

Research Partner, a16z crypto, Professor at Harvard Business School, Faculty Affiliate of the Harvard Department

of Economics

Group Executive Vice President, Rakuten Group, CSO (Chief Strategy Officer) and Managing Executive Officer, Rakuten Mobile, COO (Chief Operating Officer), Director and President, Rakuten Symphony

Hiroto Furuhashi

11:30-12:10

E-Commerce

Inspiring Innovation: What Japanese Companies Need to Succeed on the Global Stage



Hideshi Hamaguchi **Business Designer**

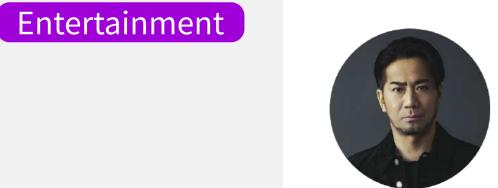


Ryo Matsumura Senior Executive Officer, Commerce Company Vice President,

Rakuten Group

12:10-12:50

The Entertainment of Tomorrow



EXILE HIRO LDH JAPAN Inc. Representative



Kashiwa Sato Creative Director, Samurai Inc.



Mickey Mikitani Chairman and CEO, Rakuten Group

Director and Chairman

12:50-13:25

E-Commerce

New Tourism Strategies: Creating a Country Everyone Wants to Visit



David Atkinson CEO of Konishi Decorative Arts and Crafts Co.



Yoshiyuki Takano Head of Travel & Mobility Business, Vice President, Commerce Company, Senior Executive Officer, Rakuten Group

13:25-14:00

Travel Trends and Experiences for Gen Z

E-Commerce

Asako Tsuji CEO & Creative Director, arca inc.

Yoshiyuki Takano

Senior Executive Officer,

Rakuten Group

Head of Travel & Mobility Business,

Vice President, Commerce Company,



Mai Osada

Corporation

Director of SHIBUYA109 lab., Solution Strategy Department, Marketing Strategy Division, SHIBUYA109 **ENTERTAINMENT**

14:10-14:35

Fintech

The Best Way to Pay and Be Paid: **How Payments are Connecting People and Supporting Sustainability**



Ryan McInerney

President, Visa



Masayuki Hosaka

Representative Director and Vice Chairman, Rakuten Group, President and CEO, Rakuten Card

14:35-15:00

Fintech

Rakuten's Vision for a Sustainable, **Zero-Cash Society**



Harry Sugiyama Rakuten Optimism 2022 Moderator, **Television Celebrity**



Kobayashi Shigenobu

Executive Officer, Rakuten Group, Representative Director, President and CEO of Rakuten Payment, Inc.

15:10-15:40

Fintech

Technology Drives Insurance DX



Noriko Enokido Anchorperson



Yuzo Hashiya

Senior Executive Officer, Rakuten Group, Vice Chairman, Rakuten Insurance Holdings Co., Ltd., Representative Director and President, Rakuten General Insurance Co., Ltd., Chairman, Rakuten Life Insurance Co., Ltd.

16:00-16:40

Fintech

Getting Started with Asset Building: **Sustainable Society Through Investment**



Atsugiri Jason Comedian, IT company executive



Ayako Kisa

Rakuten Optimism 2022 Moderator, Freelance Announcer



Masayuki Kubota

Chief Strategist and Head of Rakuten Securities Economic Research Institute

16:40-17:10 Symphony

Digitalization, Sustainability and Privacy: **Telecom is Ready for Change**

Open, Cloud-Native, Automated: A European

Perspective on the Future of Mobile Networks



José María Álvarez-Pallete López Chairman and CEO,

Telefónica S.A.



Mickey Mikitani

Chairman and CEO, Rakuten Group

17:10-17:50

Symphony

Michael Martin



CEO,

1&1 Mobilfunk GmbH; Part of 1&1 AG

Rabih Dabboussi

Chief Business Officer,

Rakuten Symphony



Group Executive

Tareq Amin

Vice President, Rakuten Group, CEO, Rakuten Mobile, CEO, Rakuten Symphony

DAY 2 9/29 (Thu)

9:10-9:25

Special Contents**★** Rakuten Optimism 2022: Day 2 Welcome and Introduction



Naho Kono Group Executive Vice President, CMO (Chief Marketing Officer), Rakuten Group

9:25-10:00

Symphony

Future of Global Telecom is Calling: **U.S.** Perspectives



William E. Kennard Co-Founding Partner, Astra Capital Management



Ajit Pai Partner, Searchlight Capital Partners



Azita Arvani North America CEO, Rakuten Symphony

10:00-10:30

How Will Data and AI Change the World?

Technology



Toyotaro Suzumura Professor, The University of Tokyo, Visiting Professor, Barcelona Supercomputing Center,



Ji Fang Founder and CEO, Divinia



Ting Cai CDO (Chief Data Officer), **Group Senior Managing** Executive Officer, Technology Services Division, Rakuten Group



Ewa Szymanska Global Head of Rakuten Institute of Technology, Technology Service Division Executive Officer,

Rakuten Group

10:30-11:00

Marketing

The Moonshot Mindset: How Marketing and **Innovation are Changing the Game**



Amy Brooks President, Team Marketing & Business Operations and Chief Innovation Officer, National Basketball Association



Rahul Kadavakolu Global Sports Business, Vice President, Global Marketing and Sports Partnerships, Director,

Rakuten Group

11:10-11:50

Special

Contents★

Public/Private Leadership: Japan & U.S. Perspectives



Rahm Emanuel U.S. Ambassador to Japan



Mickey Mikitani Chairman and CEO, Rakuten Group

12:00-12:30

Technology

How Super Apps are Creating Economic Empowerment on the Global Stage



Ming Maa President, Grab



Yasufumi Hirai **Group Executive** Vice President, CIO & CISO, Rakuten Group

12:40-13:05

Entertainment

Fan-Centric Entertainment and the Success of BTS: In Conversation with HYBE America



Lenzo Yoon CEO, HYBE America

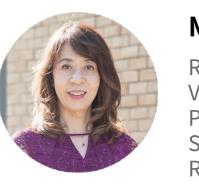


Mickey Mikitani Chairman and CEO, Rakuten Group

13:20-14:00

Creating Sustainable Futures Through Dialogue

Green



Mari Yoshitaka Representative Director, Virtue Design, Fellow, **Principal Sustainability** Strategist, Mitsubishi UFJ Research and Consulting



Kodai Kato amu Inc. CEO





Masatada Kobayashi

Group Managing Executive Officer, Chief Well-Being Officer, Rakuten Group

14:15-14:45

Marketing

Digital Transformation for All: Political Perspectives on the Unfolding Digital Revolution and the Ideal Society of Tomorrow



Fumiaki Kobayashi Vice Secretary General of the Liberal Democratic Party, Japan House of Representatives



Shunsuke Konno Head of Ad Business, Vice President, Ad & Marketing Company, Executive Officer, Rakuten Group

14:45-15:15

What Data Means for the Future of Advertising

Marketing



Junichi Kawai Managing Director, Google Japan



Omi Suzuki Director, Head of Vertical, Tech

Commerce & Platform,

Meta (Facebook Japan)

Shunsuke Konno Head of Ad Business, Vice President, Ad & Marketing Company, Executive Officer, Rakuten Group

15:30-16:00

Technology

Data Centers that Support Sustainable Living: **Visions of Japan's Future**



Hiroshi Esaki Professor, Graduate School of Information Science and Technology, The University of Tokyo



Kunihiro Tanaka Founder & CEO, President, SAKURA internet



Akihito Kurozumi Group Senior Managing Executive Officer, Technology Platforms Division, Rakuten Group

16:00-16:30

Green

Navigating Challenges and Opportunities for **Energy Transformation**



Yohei Kiguchi Co-Founder and CEO, ENECHANGE Ltd. (Doctor of Engineering)



Yukari Takamura Professor, Institute for Future Initiatives, The University of Tokyo

Yudai Maeda Principal, SIGMAXYZ Inc.

16:50-17:20 E-Commerce

Digital Transformation and SDGs: Why Do So Many Companies Only Call for **Change Instead of Driving It?**



Ken Kusunoki Professor, Hitotsubash **Business School**



Ryo Matsumura Senior Executive Officer, Commerce Company Vice President, Rakuten Group

17:20-18:00

Mobile

Aiming for the Top: Rakuten Mobile's Current and Future Initiatives to be the No. 1 Carrier



Ayako Kisa Rakuten Optimism 2022 Moderator, Freelance Announcer



Group Senior Managing Executive Officer, Rakuten Group, Representative Director and President, Rakuten Mobile

Shunsuke Yazawa

Sharad Sriwastawa Group Managing Executive Officer, Rakuten Group, Chief Technology Officer (CTO), Rakuten Mobile